

**Kurs: Revenue Management**

<b>Dozent(in)</b>	Prof. Dr. Konstantin Kostin, Prof. Dr. Bernd Mühlfriedel
<b>Teilnahme- voraussetzungen</b>	<b>Formal:</b> Anmeldung
	<b>Inhaltlich:</b> Keine
<b>Prüfungsleistung</b>	ELN - Präsentation (50%) und mündliche Prüfung (50%)
<b>Prüfungsvorleistung</b>	keine
<b>Bewertung der Prüfungs- leistung</b>	endnotenbildend
<b>Bestehenserblich</b>	ja
<b>Qualifikationsziele / Lernergebnisse</b>	<p>Learning objectives:</p> <p>After successful completion of this course, students are able to</p> <ul style="list-style-type: none"> <li>• reiterate the key terms and definitions and explain the nature of revenue management and the environment of revenue management;</li> <li>• select which approaches to take to satisfy customers with different kinds of buying behavior with the goal of creating the optimal dynamic pricing strategy;</li> <li>• analyze the components of the demand-management decisions as well as comprehending the methodology and systems required to make them;</li> <li>• apply the appropriate skills in managing the pricing and allocation decisions for products that serve as complements or substitutes;</li> <li>• explore perspective business areas for revenue management based on current examples</li> </ul> <p>Learning Outcomes:</p> <ul style="list-style-type: none"> <li>• Knowledge broadening                         <ul style="list-style-type: none"> <li>○ Acquiring knowledge on principles of managing revenue</li> <li>○ Understanding the demand management methodology</li> </ul> </li> <li>• Change of awareness                         <ul style="list-style-type: none"> <li>○ Gaining skills in techniques, methods &amp; processes involved in demand management</li> <li>○ Abilities to create optimal pricing strategies aimed at enhancing company's performance</li> </ul> </li> <li>• Improving abilities to present and reflect by discussions, team work and presentations</li> </ul>

<b>Inhalte</b>	<p><b>Block 1</b></p> <ul style="list-style-type: none"> <li>• What is RM             <ul style="list-style-type: none"> <li>○ Demand-management Decisions</li> </ul> </li> <li>• The origins of RM</li> <li>• Conceptual framework             <ul style="list-style-type: none"> <li>○ The Multidimensional Nature of Demand</li> <li>○ Linkages among demand-management decisions</li> <li>○ Business conditions conducive to RM</li> <li>○ Industry adopters</li> </ul> </li> <li>• An overview of a RM</li> </ul> <p><b>Block 2</b></p> <ul style="list-style-type: none"> <li>• First steps             <ul style="list-style-type: none"> <li>○ Low – cost and charter airlines</li> <li>○ DINAMO</li> <li>○ Aftergame</li> <li>○ Hotel industry</li> <li>○ Delivery service</li> <li>○ Other industries</li> <li>○ Basics of RM</li> </ul> </li> </ul> <p><b>Block 3</b>              Customers, Products and Pricing</p> <ul style="list-style-type: none"> <li>○ Market segments and sub-segments</li> <li>○ Itineraries and Combinability Rules</li> <li>○ Interlining</li> <li>○ Pricing Itineraries</li> <li>○ Managing Prices</li> <li>○ Priceline.com and Internet-Only Fares</li> </ul> <p>RM Practice</p> <ul style="list-style-type: none"> <li>○ Sample Airline RM Organizational Chart</li> <li>○ Fare Classes and Fare Basis</li> <li>○ Booking Process and Availability</li> <li>○ Global Distribution Systems</li> </ul> <p><b>Block 4</b></p> <ul style="list-style-type: none"> <li>• Hotels</li> <li>• Customers, Products and Pricing             <ul style="list-style-type: none"> <li>○ Customer segments and sub-segments</li> <li>○ Room Revenues</li> <li>○ Room Types</li> <li>○ Room Rates</li> </ul> </li> <li>• RM Practice             <ul style="list-style-type: none"> <li>○ Sample Hotel RM Organizational Chart</li> <li>○ Booking Process</li> <li>○ Property management System (PMS)</li> <li>○ Overbooking and Cancellations</li> <li>○ Capacity Controls</li> <li>○ RevPAR</li> </ul> </li> </ul>
<b>Medien</b>	Tafel, Beamer mit Laptop, Flipchart
<b>Literatur</b>	No prior reading necessary. The reading requirements will be addressed in class.

